Enterprise Fellowships
Applicant Guidance notes January 2022

Stage one submission deadline: 4:00pm, 28 February 2022
Stage two submission deadline: 4:00pm, 4 April 2022
Interviews: 25-27 May 2022
Awards start: 1 July 2022
Contents
Click a section below

3. Introduction
4. Overview
5. Co-applicants and diversity
6. Researchers
7. Recent graduates
9. Internal PhD students
11. Eligible costs for all fellowships
12. What to expect
13. How to apply
14. Application process
15. Questions
  15. Stage one
  16. Stage two
19. Assessment criteria
20. Endorsements
21. About us
22. Information
Enterprising Fellows

Our Enterprise Fellowships are awarded to innovative, creative entrepreneurial engineers who have demonstrated an exceptional innovation in engineering that they want to develop further.

Once on the programme, we focus on equipping the awardee with the confidence, skills, experience, and network of expert advisors necessary to enable them to develop themselves and their innovation.

Awardees will then serve as role models to inspire the next generation of aspiring entrepreneurs, passing on the skills they have gained and fostering a more entrepreneurial culture in the UK.

To date, the Enterprise Hub has supported over 250 entrepreneurs who have since raised over £248 million of investment and now employ more than 1333 staff.

Full details on how you can access this support and become part of the Hub are given below.

The core aims of the Enterprise Fellowships are:

- to encourage excellence in engineering and bring engineering innovations to market for wider public benefit
- to improve the skills of the awardee, through training and application
- to develop role models of entrepreneurship
- to develop a wider alumni network to further the aims of the Hub.

We provide fellowships to:

1. Researchers
   Wishing to spin out a company from a university

2. Recent graduates
   Wishing to create a company

3. International final-year PhD students
   Wishing to spin-out or startup in the UK
Overview

Enterprise Fellowships
The Academy believes that training is most effective when there is ample opportunity to deploy the new learning. Awardees are therefore expected to establish and lead a business based on their innovation and will be required to spend the vast majority of their working hours pursuing the objectives of the award.

Applicants must show commitment to and fit with the objectives of the programme and may only use the award to establish or to further a business that develops an innovative product or service emerging from their past research, projects or ideas. Applicants must have appropriate intellectual property rights to use the innovation as envisaged.

Our support – all awardees
- Equity-free funding of up to £60,000.
- A bespoke training programme and one-to-one mentoring from a Royal Academy of Engineering Fellow – one of the nation’s leading engineers.
- Access to the Taylor Centre, our drop-in workspace and meeting facilities in central London (subject to governmental guidelines).
- A cohort of entrepreneurs to learn from and share best practice with.
- Access to our network of investors, experts and advisors.

Hub membership
If you successfully complete the Enterprise Fellowship programme you will be invited to become a Hub member, and you will continue to receive an exceptional package of lifetime support, including:

- Lifetime membership of the Enterprise Hub, granting continued access to our facilities the Taylor Centre, training programme, PR and media support, network of investors, experts, advisors and Academy Fellows.
Co-applicants and diversity

Co-applicants
We support co-applicants where there is a clearly identified lead applicant. Eligibility to apply is based upon the lead applicant.

- The lead applicant must not be working at less than 50% full-time equivalent (FTE). They cannot hold any other paid role except the Enterprise Fellowship, so it must be their sole employment-related commitment.

- Academics in the lead role may continue to perform some PhD supervision so that existing students are not negatively impacted, but all remaining time and effort must be committed solely to the project – lecturing and teaching are not permitted during the award.

- Co-applicants being supported by the fellowship may contribute any level of FTE, and may have other paid roles and duties, but we expect their time to be carefully monitored.

- The lead applicant will be the primary point of contact for the award, and only they will receive the mentoring and training support on offer.

- Contribution may be made to the salary costs of co-applicants, if their FTE commitment to the project is stated in the equity table. See ‘Eligible costs for all Fellowships’ for more details.

For more common questions, please see the FAQs on the website.

Diversity
The Royal Academy of Engineering is committed to diversity and inclusion and welcomes applications from all underrepresented groups across engineering. It is the Academy’s policy to ensure that no applicant is disadvantaged or receives less favourable treatment because of age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, gender and sexual orientation.

If you are successful, we would like to support you to achieve a balance between your personal and work demands. We are happy to discuss individual requirements and consider part-time and other flexible working arrangements. Please let us know if there is any support that we can offer during your time at the Academy (such as access, assistance, alternative formats, interpreters or disabled parking). Contact details are on page 22.
Researchers

We support outstanding entrepreneurial engineers, working at a UK university to spin out a business based upon their research, or the research of their team.

Eligibility criteria

- All levels of academic or researcher are eligible, from PhD student through to professor/director.
- Must be working in research at a UK higher education institute (HEI).
- Applicants must be employed directly by the HEI at the time of application and for the full duration of the award.
- Applicants must have a PhD or equivalent experience. PhD students are eligible to apply, but must receive their PhD before 1 May 2022 or any offer will be withdrawn.
- Must be an engineering or technology invention or innovation that the applicant has been involved in the development of.
- Technology must be technology readiness level (TRL) four or above – for example it has been shown to work under test conditions.
- The university must be committed to transferring and exploiting the technology via a spin-out, in which the Enterprise Fellow will be playing a leading role as CEO/COO.
- The lead applicant should have the highest equity stake of all individuals receiving equity (note, an organisation may have a higher equity stake than the lead).
- The business proposal must not have been the subject of an application in the previous round of Enterprise Fellowships, nor should an application for this proposal have been submitted on two or more previous occasions.
- We do not support applicants where the spinout has raised over £500,000 in equity funding, nor where the applicant is not currently based at the university, either as an employee or PhD student.
- The university should not expect to have an equity stake in the company that is greater than 50% unless it can demonstrate some form of additional private investment into the spin-out, beyond what is normally expected of a host (grant funding and performing the standard technology transfer office (TTO) support function do not count as additional investment).

Funding includes:

- £45,000 in salary support
- £15,000 support costs for the continued development of the innovation and associated spin-out company

£60,000 funding + support package
In partnership with the 1851 Royal Commission and the ERA Foundation, we support recent engineering and design graduates in making their business a success. Recipients of the prize will focus on developing their innovation, developing their skills through training and implementation, and passing on the skills they have learned by acting as a role model.

The fellowships are generously funded by the Royal Commission for the Exhibition of 1851 and the ERA Foundation.

Awardees shall be known as ‘1851 Royal Commission Enterprise Fellows’ and ‘ERA Enterprise Fellows.’ Additionally, awardees will have access to further support and networking activities from their respective funder, through participation in events and access to their extensive alumni networks.

£50,000 cash prize + support package

The cash prize is in recognition of your excellence in engineering and it is anticipated it will be used towards your living costs while working on the programme, growth as an entrepreneur and development of your business.
Eligibility criteria

- Must be an engineering or technology invention or innovation that the applicant helped to develop and it must be based in the UK.

- The business proposal must not have been the subject of an application in the previous round of Enterprise Fellowships, nor should an application for this proposal have been submitted on two or more previous occasions.

- Must be currently studying for, or have been awarded, their first undergraduate degree, no earlier than 1 January 2017. The degree must be in engineering, design, IT, business, or a related discipline, and current students must receive their degree before they start the fellowship or the offer will be withdrawn.

- Technology must be TRL four or above – for example it has been shown to work under test conditions, and is not just a theory.

- The fellowship is intended for applicants who lack the support structure provided by well-established employers. You may apply while employed by such an established organisation, but must leave prior to commencing the award. You may be employed by the startup business to which the application relates, although it must still be in the startup phase.

- You may have previously been through an accelerator programme, but cannot be on one during the period of the award.

- You must not have raised more than £500,000 in equity funding (note, you may not have raised any equity funding at all, and this is fine with us).
International PhD students

We support international PhD students who are in their final year and studying at a UK university, or recently received their PhD and wish to spin out from the university or startup a company in the UK. If fall into this category, you can choose either the researcher or the graduate route.

**Application route**
Applicants should choose the application route that is most appropriate to their situation:

If you will be employed by a UK university during the fellowship and will make use of intellectual property owned by the university to create a spin-out, part owned by the university, then you must apply as a university-based researcher, and follow all related guidance.

If you will not be employed by a university and the university will not have any stake in the business or intellectual property rights, and you wish to start a company in the UK, then you should apply as a recent graduate, and follow all related guidance.

**Applicants through both routes will receive up to £60,000.**
Eligibility criteria

• The eligibility criteria given on pages 6 and 8 will continue to apply, except for the criteria relating to date of graduation, the new date for which is given below. Additional criteria are given below.

• **Must not be a UK citizen.**

• Must be eligible to work in the UK for the entire period of the fellowship – we cannot assist with visa applications.

• Must be studying for a PhD at a UK HEI or research intensive institute, in an engineering department, or related research area.

• Must complete their **PhD viva between 1 January 2020 and 1 May 2022.** If you do not complete your viva before this date any offer will be withdrawn.

• The business proposal must not have been the subject of an application in the previous round of Enterprise Fellowships, nor should an application for this proposal have been submitted on two or more previous occasions.

£60,000 funding + support package

(Graduate route) Funding includes:

• £35,000 personal award towards living costs

• £25,000 support costs for the continued development of the innovation and associated startup company

(Researcher route) Funding includes:

• £45,000 in salary support

• £15,000 support costs for the continued development of the innovation and associated spin-out company
Eligible costs for all fellowships

**Salary costs – research route only**

- Salary support does cover income tax, National Insurance, pensions, or maternity/paternity/sick pay, up to the £45,000 limit.

- You may allocate the budget between any number of co-applicants, but they must be listed in the equity table and working on the award. Support staff and tech transfer officers are not eligible.

- If the gross salary costs exceed £45,000 the remainder must be covered by other means, normally the host institution.

- Full economic costs (FEC) are not payable under this programme.

- Research costs, administration costs or running costs of the host institution are not allowable.

**Cash prize and personal award**

- It should be spent to support your living costs and your growth as an entrepreneur while working on the fellowship programme. There are no restrictions on the way you use the money however, we will ask you for reports on your expenditure.

**Disallowed costs under the ‘support costs’ element**

- Salary costs, of yourself or anyone else.
- Manufacturing costs, other than prototypes.
- Rent and utilities.

**Training costs**

- We will cover reasonable travel and accommodation costs incurred attending compulsory training days, so do not include such costs.

**Allowed cost under the ‘support costs’ element**

- Travel, equipment, consultancy fees, project specific consumables, legal costs (up to £3000), accountancy, prototyping, product testing, marketing, advertising, trademarks, website, training, conferences.

- If funds are to be spent on patents, detail how/if this will affect the ownership of related IPR.

- Any individual piece of equipment must have a value of less than £10,000.
What to expect

Training and mentoring
• Awardees will be provided with a mentor, usually a Fellow of the Academy, with extensive business and technical experience. They will provide support and guidance throughout the fellowship.

• You will receive approximately 15 days mandatory training over the course of the fellowship.

• The training programme will be interactive, involving individual and group work and role plays with your fellow entrepreneurs. It will provide you with the skills necessary to put business tools and techniques into practice.

• We will also provide a reading list to cover the more theoretical side.

• Awardees are required to attend all training days.

Signposting
We will be on hand throughout the award period and beyond to signpost additional opportunities available through the Academy and our network, such as:
• Grant/funding programmes.
• Networking events.
• Pitching opportunities.
• Building a public/media profile.
• Introductions to expert advisors.

Your commitment
• The fellowship is a full-time award in which awardees are expected to be fully engaged and committed. The lead applicant cannot hold any other form of employment during the award.

• All mandatory training days must be attended and prioritised.

• Awardees are expected to keep in regular contact with the Enterprise Hub team and their mentor, strive to be a role model, adhere to the Code of Conduct and seek to engage with their peers in the cohort.

• All awards run from 1 July 2022 to 30 June 2023.

Reporting
We use the reports to identify what support you need, and the report will form the basis of your business plan. We require the following regular updates on progress:

• Monthly catch-up call.
• Quarterly progress report.
• Six-month panel review.
• Annual follow-up report following completion.
How to apply

Online application system
All applications must be submitted by the lead applicant via the online system, available here: https://grants.raeng.org.uk. All applicants must first register with the system and provide some basic log-in details to create a profile.

Once logged in, select My Applications in the top-left corner, and choose an application from the list of currently open programmes.

The application process has two stages, as detailed on the next page. Applicants based at a university will require their official approval to submit, so please allow sufficient time to comply with your employer’s internal processes.

Stage 1 and stage 2 application questions are listed in the next few pages. Hints and tips on what to include in your application is available on the website and in the application form itself. At any stage in the application process you can save your work, log-off and return to it at a later time.

If you have any questions about the application process or the online system contact the Enterprise Hub team at enterprise@raeng.org.uk.

Please ensure you answer the multiple choice questions at the beginning of the application first, because your response to these questions changes the content of the application form.

Researcher Enterprise Fellowships only
The university’s technology transfer office (TTO) and your head of department will be required to submit information in support of the application, so contacting them as early as possible is advised. The below guidance also covers their sections, so please pass this document on to them.

Graduate Enterprise Fellowships only
Applicants can ignore sections four and five in stage 2 application form, and are instead expected to obtain up to two letters of reference, akin to a job reference. The letters must be written by someone who is independent to the applicant, and should comment on the applicant’s entrepreneurial potential, the business model and the innovation.
Application process

Assessment of applications
The assessment process is as follows:

Stage one
This short application gives you the chance to briefly tell us about you and your business. If you meet the eligibility criteria, the idea is suitable for the type of the support we offer and you are a good fit for the programme, we will invite you to complete a stage two application.

This stage does not assess how good the idea is, but whether it is suitable for our programme.

Stage two
This part of the application is more detailed and will consider how good the idea is, and your potential to lead a startup. You will need to provide more information about yourself, the technology and the business model. This part of the application will be reviewed by a panel of experts and, if successful, you will be invited to interview.
Questions

Stage one

The questions on the stage one application form are listed below. Additional information and tips on how to answer them can be found on the application form itself. Stage one applications are reviewed internally to determine your eligibility and suitability for the programme.

<table>
<thead>
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<th>1. Summary</th>
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You can submit your stage one application at any time, do not wait until the deadline. The earlier you submit your application the more time you will have to complete stage two.
Questions

Stage two

Those applying for Graduate Enterprise Fellowships do not need to complete sections four and five.

We recommend you answer question one first as different questions will be shown according to the answer given. Additional information and tips on how to answer can be found on the application form itself.

Some of your answers from stage one will be copied over into stage two. You are free to edit them if you so wish.

1. Abstract

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<tr>
<td>1</td>
<td>Eligibility questions</td>
<td>Dropdown menu</td>
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<tr>
<td>2</td>
<td>Project title</td>
<td>6 words</td>
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<tr>
<td>3</td>
<td>What is your big idea?</td>
<td>15 words</td>
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<td>4</td>
<td>Subject area and reapplications</td>
<td>Table, 200 words</td>
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<tr>
<td>5</td>
<td>Summary of the status of the business</td>
<td>Table</td>
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<tr>
<td>6</td>
<td>Status of business – further information (optional)</td>
<td>100 words</td>
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<td>7</td>
<td>Justification of TRL</td>
<td>100 words</td>
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<tr>
<td>8</td>
<td>What problem are you solving?</td>
<td>100 words</td>
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<td>9</td>
<td>What is your solution to this problem?</td>
<td>150 words</td>
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<tr>
<td>10</td>
<td>Pitch deck and technology diagram (11 slides maximum)</td>
<td>File upload (pdf)</td>
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<tr>
<td>11</td>
<td>‘Elevator pitch’ video (2 mins expected, 5 max.)</td>
<td>Video link</td>
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<tr>
<td>12</td>
<td>What has changed since your previous application?</td>
<td>200 words</td>
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</tbody>
</table>
## 2. The applicant

| 13 | Applicant and institution/company details | Table |
| 14 | Why do you want to become an entrepreneur? | 200 words |
| 15 | Collaborations | Table |
| 16 | Team | Table |
| 17 | CV (two pages maximum) | File upload (pdf) |
| 18 | Diversity and Inclusion | 200 words |
| 19 | Commitment to the region | 200 words |
| 20 | Mentoring | 150 words |
| 21 | External references – Graduate Enterprise Fellowships only | File upload (pdf) |

## 3. The project

| 22 | Summary of the offer | Table |
| 23 | The engineering behind the innovation | 400 words |
| 24 | Regulatory compliance | 300 words |
| 25 | The market | 200 words |
| 26 | Traction/Market validation | 200 words |
| 27 | Business model | 200 words |
| 28 | Financial model | 200 words |
| 29 | Confirmed additional funding | Table |
| 30 | Project plan | Table |
| 31 | Costs table | Table |
| 32 | Costs details | 200 words |
| 33 | Equity distribution (graduate applicants only) | Table |
| 34 | What role do you see yourself playing in the company in three years and why? | 100 words |
| 35 | Intellectual property rights – Graduate Enterprise Fellowships only | 200 words |
Note: these last two sections are for the researcher route only.

Sections four and five are to be completed by the TTO and head of department of the applicant respectively.

The applicant has read-only access to these sections, and both sections must be completed before the applicant can be submitted.

4. Support – TTO These questions must be completed by the TTO.

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<tr>
<td>36</td>
<td>Why the TTO supports the application?</td>
<td>200 words</td>
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<td>37</td>
<td>Past support the TTO has provided</td>
<td>100 words</td>
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<tr>
<td>38</td>
<td>Ongoing and future support the TTO will provide</td>
<td>100 words</td>
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<td>39</td>
<td>Existing intellectual property</td>
<td>100 words</td>
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<td>40</td>
<td>Licensing and royalties</td>
<td>100 words</td>
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<td>41</td>
<td>Stakeholder summary</td>
<td>Table</td>
</tr>
<tr>
<td>42</td>
<td>How the TTO decided upon this equity distribution</td>
<td>100 words</td>
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<tr>
<td>43</td>
<td>What milestones must be met for the company to spin out?</td>
<td>200 words</td>
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<tr>
<td>44</td>
<td>When did you first discuss the spin-out with the applicant?</td>
<td>Date</td>
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</tbody>
</table>

5. Support These questions must be completed by the Head of Department.

45 | Comments in support of the applicant and project | 300 words

“We recommend you read our Additional Guidance Notes available on the website for hints and tips on what reviewers look for in the answers to these questions.”
The Selection Panel is composed primarily of Fellows of the Academy, plus additional investors and knowledge transfer experts. Each application will be reviewed by at least two panel members, who will each give a score out of five, and then discuss the merits of the application. All panel members will have access to all applications and can contribute to the discussion, before an overall score is agreed upon. Candidates with the highest scores will then be invited to interview. Panel scores do not count at the interview stage, but review comments will be made available to the interview panel.

1 – The applicant
- Their ambition
- Fit with the aims of the programme
- Nature and level of past achievements
- The expected benefits of the fellowship to the awardee
- Their potential to be mentored, awareness of weaknesses
- Evidence of their entrepreneurial potential, desire to learn, business awareness, potential to act as a role model, vision, and commitment.

2 – The technology
- Evidence of a market need
- Quality and potential of the innovation
- Potential to be delivered at scale
- The potential for benefits to UK economy and expected benefits to the wider public.

3 – The team
- The role of the applicant
- The fit of the team with their assigned roles
- The level of commitment and reward of the parties
- Expertise/positions that are noticeably absent, and plans to address this
- Level of support from the university/TTO or other organisation.

4 – The resources required
- Protection of and access to intellectual property rights
- Additional funding already secured, and suitability of plans for funding sought
- Non-financial resources already secured, and plans for additional resources
- Access to/identification of necessary facilities, supply chains and expertise.

5 – Commercial credibility
- Commercial credibility of the business model
- Potential for a self-sustaining and scalable business
- Expected benefits to UK economy and/or expected benefits to wider public
- The overall likelihood of success.
Endorsements

“Commit yourself to really learning entrepreneurship. Nothing goes exactly to plan, so use this time to shift your mindset about business, finance, strategy, impact and scaling so that you can move like a powerhouse when it’s time. The Academy genuinely supports you throughout, just ask for what you need, even if it’s just to talk to someone to clear your head”.

Dr Amber Hill, Founder of Neurobridge

“The training encouraged me to test my assumptions, which was key to fully understanding our market. Make use of the other founders you will meet. They will be in the same situation and will have very relevant experience or contacts”.

Michael Tougher, Founder of Soundbops

“Two days a month of training seemed a massive ask at first, but the training was one of the most important things I did. Being immersed in business mentoring for days at a time really did take me out of the academic environment and give me the right language, tools and mindset to do things later on”.

Dr Felicity de Cogan, Founder of Nitropep
About us

The Enterprise Hub
The Royal Academy of Engineering Enterprise Hub supports the UK’s brightest technology and engineering entrepreneurs to realise their potential.

We run three programmes for entrepreneurial engineers at different career stages. Each one offers equity-free funding, an extended programme of mentorship and coaching, and a lifetime of support through connection to an exceptional community of engineers and innovators.

The Enterprise Hub focuses on supporting individuals and fostering their potential in the long term, taking nothing in return. This sets us apart from the usual ‘accelerator’ model: the Enterprise Hub’s programmes last between 6 and 12 months, and all programmes give entrepreneurs lifelong access to an unrivalled community of mentors and alumni.

Our goal is to encourage creativity and innovation in engineering for the benefit of all. By fostering lasting, exceptional connections between talent and expertise, we aim to create a virtuous cycle of innovation that can deliver on this ambition.

The Enterprise Hub was formally launched in April 2013. Since then, we have supported over 270 researchers, recent graduates and leaders of SMEs to start and scale up businesses that can give practical application to their inventions. We’ve awarded over £10 million in grant funding, and our Hub Members have gone on to raise nearly £600 million in additional funding.

You can follow us on Twitter and LinkedIn.

The Royal Commission for the Exhibition of 1851

The Graduate Enterprise Fellowships programme is funded through the generous support of the 1851 Royal Commission as part of its wider programme of promoting excellence in science and innovation. The Commission’s aim is to ‘make a difference’ through supporting pure research in science and engineering, applied research in industry, industrial design and many other projects. The Commission is particularly interested in supporting projects involving disruptive innovations from early career entrepreneurs, and welcomes high-risk high reward applications. A representative of the Commission will be involved in the assessment process and interview panel.

Further information can be found here: www.royalcommission1851.org/

The ERA Foundation

The ERA Foundation is delighted to be a partner with The Royal Commission for the Exhibition of 1851 in supporting these valuable awards. The ERA Foundation supports the electech manufacturing sector across the UK by supporting engineering, innovation and skills development programmes. Our aim is to ensure the important role that the electech manufacturing sector plays in the UK economy is recognised and our funding support for these awards recognises emerging talent and the next generation of UK engineers. Through this support we aim to encourage entrepreneurship, innovation and technical excellence. Further information can be found here: www.erafoundation.org/
Key dates
The **stage one submission deadline** is 4.00pm (GMT) 28 February 2022. Note that the earlier you submit the sooner you will be granted access to the stage two application form if eligible.

The **stage two submission deadline** is 4.00pm (GMT) 4 April 2022.

All fellowships will start on **1 July 2022**. The fellowships will formally end on 30 June 2023. Applicants must be able to attend an online interview on 25-27 May 2022 to be considered for an award.

Assistance
Please see the [website](#) for more information on eligibility, FAQs, and detailed hints on how to answer the application form questions.

Visa requirements
The Academy cannot take any responsibility for applying for the visas/work permits required and cannot provide advice. Applicants must be able to remain and work legally in the UK for the duration of the fellowship but there is no restriction on applicant nationality.

Successful applicants will be eligible for the ‘accelerated endorsement process’ in Stage 1 of the Global Talent visa, if they choose the Academy as the Designated Competent Body to assess for endorsement prior to the Home Office assessment. For more information please see [here](#) for more information or contact the Academy’s International team at: [international@raeng.org.uk](mailto:international@raeng.org.uk)

Contact
If you have any questions about your eligibility, the programme, or problems with your application, please contact the team on [enterprise@raeng.org.uk](mailto:enterprise@raeng.org.uk)